#### Budget Advisory Committee October 7, 2022 1:30 p.m. President's Conference Room

#### Members Present:

Claire Stinson
Phil Oldham
Lori Bruce
Lisa Zagumny

Cynthia Polk-Johnson

Kevin Braswell
Brain Seiler
Deanna Metts
Chuck Roberts
Mark Wilson
Robert Wilbanks

Kevin Vedder Terri McWilliams Emily Wheeler

Lee Wrav

Joseph Slater

Lori Maxwell

Michael Allen

Matt Trengove

Jeff Roberts (Interim Dean)

Sandi Smith-Andrews

Members Absent:
Emmalee Hamblen
Troy Smith
Tom Payne
Karen Lykins
Alice Camuti
Jeanette Luna
Dewayne Wright
Addison Dorris

Lauren Hall

Others Present:
Carol Holley
Darron Smith
Kim Hanna
Mike Gotcher
Tony Nelson

Dr. Claire Stinson called the meeting to order at 1:33 p.m. and thanked everyone for their attendance. The agenda and minutes of the April 1, 2022 meeting were distributed previously via email to committee members.

**Approval of Agenda**: Dr. Stinson asked for a motion for the approval of the agenda. Mark Wilson moved to approve the agenda, Sandi Smith-Andrews seconded, there was no discussion and the agenda was approved unanimously.

**Approval of Minutes**: Dr. Stinson asked for a motion to approve the minutes for April 1, 2022. Mark Wilson moved to approve the minutes and Lisa Zagumny seconded. There was no discussion and the minutes approved unanimously.

Dr. Oldham thanked everyone for their attendance. He reminded the committee of the charge. Dr. Oldham stated we were growing in enrollment which puts us in a more favorable position. He advised the colleges should review their fees and spend the money, otherwise the fee may not be needed. Dr. Stinson introduced Dr. Wilbanks to the committee.

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Terri McWilliams presented Handouts A-E(attached). Committee members had discussions on each slide, specifically related to enrollment calculations. Individuals from Student Affairs, Planning & Finance, University Advancement, Academic Affairs and Office of the President were asked to discuss the new budget requests from their respective areas. After hearing all the requests, the committee unanimously agreed that funding priority should be given to University Police to increase campus safety.

**Adjournment:** Dr. Stinson thanked everyone for their attendance. The meeting adjourned at 4:28 p.m.

**<u>Handouts</u>**: A: Results of Budget Reallocations

B: FY21-22 Actual Financial Summary

C: Fall 2022-23 Revenues Compared to Proposed Revenue

D: FY2021-22 Carryover Summary

E: New Budget Requests

### Handout A

# Results of Budget Reallocations

- At the BAC meeting in April, we shared that we needed \$1,964,891 in reallocations to balance the budget and create the 4% raise pool needed of \$3,803,321.
- The 2022-23 Budget Preparedness Plans that were submitted provided \$1,941,848 available for reallocation.
  - Salary and Fringe Benefits
    - 12 vacant positions eliminated \$663,751
    - Overbudgeted group salary lines / reallocations to alternate funding sources \$722,204
  - Operating \$510,400
  - Travel \$45,493



### Handout A

# Summary of Merit Raises (effective July 1, 2022)

Engineering Retention Adjustments	\$67,806
Total Actual Adjustments	\$3,837,757
Total Benefits for Faculty Promotions	\$72,447
Total Faculty Promotion	\$241,492
Total Benefits	\$813,189
Total Merit Raise	\$2,710,629
Total Budget Adjustment at Proposed FY22-23	\$3,953,320
Faculty Promotion	\$150,000
Budget for benefits – 30% of pool	\$877,689
Budget for 4% Raise pool	\$2,925,631



# **FY21-22 Actual Financial Summary**

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7/1/21 Beginning Fund Balance	\$30,694,432
Total Education and General Revenue	\$184,886,673
Total Auxiliary Revenue	\$20,592,510
Total Revenue	\$205,479,183
Total Education and General Expenditures & Transfers	\$190,384,433
Total Auxiliary Expenditures & Transfers	\$20,754,133
Total Expenditures and Transfers	\$211,138,576
6/30/22 Ending Fund Balance	\$25,035,039
Allocations for Working Capital	\$4,504,659
Allocations for Encumbrances	\$1,338,797
Required 2-5% Fund Balance	\$3,855,742
Required 5% Auxiliary Contingency	\$928,878
6/30/22 Ending Fund Balance after allocations (amount available for carryovers)	\$15,305,801



### Handout C

# Fall 2022-23 Revenues Compared to Proposed Revenue

Summer School	\$145,000
Regular Academic Year	\$175,550
TNeCampus (including out-of-state)	(\$78,400)
Out-of-state summer school	\$14,500
Out-of-state regular academic year	(\$23,250)
Out-of-state DMBA, MACC, MSN	\$6,250
TOTAL	\$239,650
*** This does not include fee revenue adjustments	



# Handout C

# **Enrollment Analysis by FTE**

Student Type	Actual Fall 2022 FTE	Proposed Budget Projected Fall FTE	Difference
1st Time Freshman	2,050	1,761	289
Undergraduate Transfers	541	650	(109)
Dual Enrollment	277	239	38
New Graduate students	184	94	90
Returning Students (UG & G)	5,701	5,991	(290)
International Students	129	136	(7)
Total	8,882	8,871	11



# **FY2021-22 Carryover Summary**

Handout D
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Unspent Budget Carryover Request	Amount
Specialized Academic Fees	\$810,687
Online Course Fees	\$4,116,438
Student Activity Fees	\$606,936
Technology Access Fee	\$2,499,662
<ul> <li>Research Indirect Cost (faculty research, match &amp; fixed rate balances)</li> </ul>	\$1,944,472
Engineering Special Allocation	\$1,988,692
Collapsed SACF Request	\$341,863
Departmental Request	\$2,391,686
Departmental Revenue Generated	\$916,247
Purchase Orders	\$1,158,441
Summer School Unspent Revenue Distribution	\$363,421
<ul> <li>University Commitment (Enrollment Mgmt / Research Match possible commitments)</li> </ul>	\$1,098,470
Governor's School	\$53,699
Salary Lapse Funds	\$336,379
TOTAL	\$18,627,093



### **Handout E**

### **REVISED FY22-23 BUDGET**

Spring Revenue Calculation:

FY22-23 Revenue Enrollment Adjustments - Academic Year

\$ 94,650.00

#### **University Wide Funding Needs:**

New Presidential Scholarships	\$ 1,410,882.00
Campus Utilities Increase - 30%	\$ 1,736,069.00
Athletics Scholarships - Room and Board Increases	\$ 170,480.00
Transfer for Anticipated Early Graduation	\$ (1,100,000.00)

Funds Available (Needed) \$ (2,122,781.00)

Departmental Funding Request:	PERM	TEMP
Academic Affairs	\$ 629,000.00	
Board of Trustees		\$ 9,342.00
Chief Diversity Officer	\$ 137,700.00	
College of Business	\$ 105,105.00	
College of Education - C&I	\$ 100,100.00	
College of Education- Counseling & Psy	\$ 80,080.00	\$ 8,500.00
College of Engineering	\$ 73,062.00	
Communications & Marketing		\$ 150,000.00
Counseling Center		\$ 169,000.00
Enrollment Mgmt	\$ 140,613.00	\$ 83,565.00
Facilities	\$ 170,370.00	
Human Resources	\$ 51,485.00	
Library	\$ 150,000.00	
President's Office		\$ 3,600.00
Student Affairs	\$ 188,308.00	
University Counsel	\$ 134,183.00	\$ -
Total Departmental Request	\$ 1,960,006.00	\$ 424,007.00

#### 2022-2023 October Revised New Budget Request

	Recurring	One-Time	Unit to fund	Total Requesting	% of Total component		% of Total Request
University Wide							
				-	0.00%		0.00%
Scholarships	1,410,882			1,410,882	123.13%		25.51%
Utilities	1,736,069			1,736,069	151.51%		31.39%
					3,146,951	56.90%	
Instructional / Academic Affairs							
Academic Affairs	629,000			629,000	6.38%		1.32%
Engineering	73,062			73,062	6.38%		1.32%
Business	105,105			105,105	9.17%		1.90%
Library	150,000			150,000	13.09%		2.719
Education- Counseling & Psy	80,080	8,500		88,580	7.73%		1.60%
Education - C&I	100,100			100,100	<u>8.74</u> %		1.81%
					1,145,847	20.72%	
Non-Instructional							
Facilities	170,370.00			170,370	13.76%		3.08%
Enrollment Mgmt	100,113	124,065		224,178	18.11%		4.05%
Student Affairs	188,308	-		188,308	15.21%		3.409
Communications & Marketing		150,000		150,000	12.11%		2.719
President's Office		3,600		3,600	0.29%		0.079
University Counsel	134,183			134,183	10.84%		2.439
Board of Trustees		9,342		9,342	0.75%		0.179
Human Resources	81,054		29,569	51,485	4.16%		0.93%
Counseling Center	•	169,000		169,000	13.65%		3.06%
Chief Diversity Officer	137,700			137,700	11.12%		2.499
·				-	1,238,166	22.39%	
TOTAL E&G	5,096,026	464,507	29,569		5,530,964		ĺ

### Handout E

### Handout E

## ACADEMIC AFFAIRS 2022-2023 October Revised Budget

October Revised Budget <u>NEW</u> Requests

**ITEMS LISTED IN PRIORITY ORDER** 10/5/2022

				Available Funds			
			Other Funds (i.e.	from College or	Funds Requested	Justification for Funds (Include how this aligns	
College	Department	<b>Position Title</b>	Travel, Operating)	Dept.	from University	with the University strategic plan.)	Notes
						Chairs and directors compensation level	
						adjustments. See attached memo. Originally	
Academic						submitted for 22-23 proposed budget.	Permanent
Affairs					\$629,000 salaries	\$289k-Stipend increase; \$340k-Summer	funds
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					\$51,092 salaries		Dawn an and
					\$21,970 benefits	Equity adjustmentfor flight risk faculty only.	Permanent
Engineering		_			\$73,062 Total	See attached memo.	funds
	Decision						
	Sciences &				\$73,500 salary	New Lecturer position in Operations,	
	Management				\$31,605 Benefits	Logistics, and Supply Chain Management.	Permanent
Business	210202	Lecturer			\$105,105 Total	See attached memo and budget form.	funds
						Funds needed for library materials due to	
						the decrease in the budget over the past 5	
						years from \$1.2M to \$609K. See attached	
	Library					budget form. Originally submitted for 21-22	
	Materials					proposed budget and again for October	Permanent
Library	240031		\$150,00 operating		\$150,000	revised budget.	funds
							\$80,080
					\$56,000 salary	New Lecturer position to work with	permanent
	Counseling &		\$3,500 technology		\$24,080 benefits	academics and athletics to support student	funds \$8,500
	Psychology		\$5,000 moving		\$8,500 other	athletes' pyshcosocil needs. See attached	temporary
Education	210311	Lecturer	allowance		\$88,580 Total	memo and budget form	funds
	Curriulum &				\$70,000 salary	Assisstant Professor postion for online PhD	
	Instruction	Assistant			\$30,100 benefits	program in Higher Education. See attached	Permanent
Education	210321	Professor			\$100,100 Total	memo and budget form.	funds
		1 10103301	+			memo una baaget form.	Tarias
Total Requeste	u runus				\$1,145,847	<u>l</u>	

### Handout E

#### 2022-2023 Non-Academic New Budget Request

												Total	Total		
	Recurring/	T										Department	University	Funding	
Department	emp	Position	Salary	Benefits	Equipment	Start up Cost	PR Group	Operating	Travel	Capital	Total	Funds	Request	Priority	Notes:
OCM	Temp							150,000.00			150,000.00		150,000.00		Out of State Marketing targeting Alabama and Georgia Markets
President's Office	Temp							3,600.00			3,600.00		3,600.00		Colleges of Distinction Membership
Facilities	Recurring	Environmental Health and Safety Coordinator	57,365.00	24,667.00							82,032.00		82,032.00		
Enrollment Mgmt	Recurring							100,113.00			100,113.00		100,113.00		Coursedog Software
Enrollment Mgmt	Temp							83,565.00			83,565.00		83,565.00		Coursedog Software Year 1 Implementation
Human Resources	Recurring	Training & Communications Specialist	57,080.00	23,974.00							81,054.00	29,569.00	51,485.00		
Facilities	Recurring	HVAC Insulator	35,470.00	15,252.00							50,722.00		50,722.00		
Facilities	Recurring	Work Order Control Clerk	26,305.00	11,311.00							37,616.00		37,616.00		
Student Affairs	Recurring	Police Officer Position	40,529.00	17,022.00							57,551.00		57,551.00		Mission critical
Student Affairs	Recurring	Director of Fraternity & Sorority Life	52,712.00	22,139.00							74,851.00				oversees 20 chapters representing more than 600 students
Student Affairs	Recurring	Roaden University Center Coordinator	39,371.00	16,535.00							55,906.00		55,906.00		partners .
University Counsel	Recurring	Assistant/Associate University Counsel	94,495.00	39,688.00							134,183.00		134,183.00		
Board of Trustees	Temp				9,342.00						9,342.00		9,342.00		Replace the electronic devices with 6 ipad pros
Enrollment Mgmt	Temp							40,500.00			40,500.00		40,500.00		27 Peer Mentors for Student Success
Counseling Center	Temp							169,000.00			169,000.00		169,000.00		Mantra Health Digital Clinic
Chief Diversity Officer	Recurring	ADA Coordinator Position	60,000.00	25,200.00							85,200.00				
Chief Diversity Officer	Recurring	Diversity Recruiter	36,971.83	15,528.17							52,500.00				
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Total Recurring 782,159.00
Total Temp 456,007.00
Total Request 1,238,166.00